

IMPACT OF ENERGY CRISIS ON INDUSTRIES OF PAKISTAN: A CASE OF KHYBER-PAKHTUNKHWA INDUSTRIES

Habibullah Khan^{*1}

*Habib-ur-Rehman*²

*Naseem Ullah*³

*Waseem Ullah*⁴

*Inam Khan*⁵

Abstract: *Electricity energy crisis cropped up in 2009 due to widening gap in demand and supply of power in Pakistan due to declining production and increasing demand resulting from growing population and economic activities. Resultantly the industrial production is worsely affected due to frequent power supply shortage which is still a serious challenge to development economists and power suppliers. Also adversely affected quality of production of industries which operate on delicate material. This study examines and quantifies the socio-economic impact of electricity outages in the “Hayatabad Industrial Estate” Peshawar, Pakistan. In order to identify multi-dimensional impact experienced by industries i.e. extra cost of energy generation including maintenance cost of additional power generating equipments, inevitable extra shift/ hours engagement, for production and sales, target achievements etc an intensive study was made by collecting data through face to face interview. Data was collected through personally administered questionnaire for the analysis of the study. A cluster that is “Hayatabad Industrial Estate” was selected as it is one of the large and old industrial estate of KPK. This study encompasses 374 companies of Hayatabad Industrial Estate Peshawar, Pakistan as a sample representing all industries of the Khyber Pakhtunkhwa. Total cost of electricity outages is considered to be the sum of direct and indirect cost. The paper suggests that as an urgent measure the existing installed capacity be enhanced by upgrading the power production equipments. Immediate measures be taken to minimise silt deposition in all the three dams by silt clearing. To save energy from wastage illegal connection and stealing be checked through stern action by the state authorities. In the mean time solar energy system be encouraged by subsidising the solar systems particularly for industrial installation.*

Keywords: *Energy Outages, Direct Cost, Indirect Cost, Maintenance Cost, Overtime Premium Cost, Additional Shifts Cost*

¹*Corresponding Author is PhD Scholar in Department of Management Sciences at Sarhad University of Science & Information Technology, Peshawar,
E.Mail: chartereddtk@yahoo.com

² Author is Associate Dean in Department of Management Science at Sarhad University of Science & Information Technology, Peshawar

³ Author is Principal and Dean at Islam college of pharmacy, Pasrur Road Sialkot

⁴ Author is Assistant Professor at Govt College of Management Sciences No.1 Mardan, Higher Education Department (HED) KPK

⁵ Author is studying at School of Economics law, Shanghai University Of Political Science and Law Shanghai China

Introduction

Pakistan is generously blessed with natural resources. Numerous water falls in the hilly tracts flowing to rivers offer good opportunities of hydel power generation. The feasible projects like Basha Dam, Kalabagh Dam, Mohmand Dam and many other local power generating sites have ample water sources to be tapped and electricity to be generated. It is by irony of fate that with huge coal mines in Thar-parker and introduction of solar energy system, our existing industrial units could not be commissioned to full capacity merely because of power shortage. The exploitation of water resources alone could meet maximum requirements of industries. Generating power from coal could add to the existing supply at cost much lower than that supplied by Independent Power Producers. The shortage of energy and consequent impact on industrial production which again directly adversely affects the Govt. exchequer has been a serious problem to have been tackled much earlier. On account of non-availability of sufficient energy supply, the industries had to resort to alternative sources which added to their variable cost. The extra expense incurred by the

industries due to power shortage added to cost and hence a loss to the industries and economy as well. This research is conducted to identify the impact of powers outages on industries and subsequently suggest the remedies to overcome the problem. The objective of this study is outages cost estimation and to find out financial impact of power shortage. The results of the study will provide guidelines to policy maker and help in decision making for future power production and supply distribution. Energy being one of the indispensable factors of production has revealed a continuous increase with the passage of time due to increasing industrialization and rapid growth of population. Following table shows details of electricity generation in different periods across the world. According to a World Bank Enterprise Survey Report carrying data on 135 countries across the world for the period from 2009 to 2015, revealed it was due to energy shortfall that their industrial production fell down by 4.7%. With the objective to encourage the use of renewable energy, a number of agreements were signed of which EU 2009 Renewable Energy Directives and National Energy Action Plans worth

mentioning. It is believed that it reduce usage of coal, oil etc(World Energy pollution which emerges as a result of Council, 2016).

Table 1: Electricity Generation World Wide in Different Periods

| # | Period | Generation (TWh) |
|----|--------|------------------|
| 1 | 2008 | 20433.3 |
| 2 | 2009 | 20269.3 |
| 3 | 2010 | 21574.3 |
| 4 | 2011 | 22258.7 |
| 5 | 2012 | 22807.8 |
| 6 | 2013 | 23449.8 |
| 7 | 2014 | 23914.6 |
| 8 | 2015 | 24286.9 |
| 9 | 2016 | 24956.9 |
| 10 | 2017 | 25676.6 |

Energy shortfall is one of the serious issues confronted by Pakistan. One of the main issues faced by Pakistan is the consistently increasing demand for electricity and depletion in existing capacity of power production. Existing resources are either insufficient to meet the demand, beside that available resources are further depleting (G. D. Valasai et al., 2017). In June 2016 electricity shortfall was found around 5,000MW. Meeting the demand of population, the production process is to be inevitably accelerated. The process of industrialization, though with slow speed, continues moving forward. Again the population explosion has necessitated construction of new housing units. Subsequently the energy

consumption is also increasing at much speedy pace. This whole phenomenon is widening the gap between energy production and demand for energy resources. Resultantly the problem of energy shortage is aggravating putting the industrial growth at stake. Power has always remained one of the basic industrial inputs in the absence of which the industrialization cannot be imagined. Due to a number of reasons Pakistan is facing power shortage for industries, which is adversely affecting economic growth.

Energy in KP

Industrialization in Khyber Pakhtunkhwa (KP) could not be accelerated because of non-availability

of sufficient power supply although there are numerous suitable locations where water fall provides opportunity for power generation which can help produce economical hydal power for supply to our industry. The exploitation of water potentials besides other sources can mitigate the risk of power shortage and assures continuity of industrial production.

Energy crisis has put serious challenge to households, commercial, industrial growth and others sectors of the economy. The crisis was adversely affecting the economic growth and particularly industrial sector of the economy. This study is undertaken to investigate the negative effect of power shortage on industries of KP.

Following are the objectives of this research.

1. To find out the reasons of decreasing quantum of energy required for industries in KP and resultant increasing cost of supply.
2. To find out direct cost of i.e. idle factor cost, spoilage cost and adjustment cost, of load shedding in industries of KP.
3. To find out indirect cost of load shedding i.e. Overtime cost (OTC), Additional shift cost (ASC)

This study has quantified the cost incurred due to severe load shedding in

Pakistan. Furthermore, it will assist the authorities concerned to take corrective measures to overcome the crisis and help industries prosper and continue playing their constructive role in development of the country.

Literature Review

The World Electricity Supply Crisis

Electricity is one of the utmost technological innovations in the history of mankind which has introduced tremendous line of products for convenience of our daily life. Being living in the age of technology, electricity has attained ineluctable position in our lives. From household to the industries, all of them are in need of electricity. The demand for products is continuously growing due to increase in population and continuous innovations by industries as well. Up to the end of 20th century, population of the world turned three times, resulting in increase of energy with the same proportion (Three times). As per the record, increase in the world's population was recorded 2 billion approximately since 1970. While 1/6th per capita increase in consumption of electricity was recorded (Council, 2016).

Relationship of electricity with economic growth

Econom ic growth is found by multiple components including GDP. Industries

play an important role in every country's economic growth. According to Hali, et al., it has been found by using growth hypothesis that electricity consumption has very strong and effective relationship with the economic growth (Hali, Iqbal, Yong, & Kamran, 2017). If there is load shedding or interruption in power supply, resultantly, the performance of industries is adversely affected (Yoo, 2006). Energy supply has importance for the process of production and GDP is directly affected by the energy consumption and vice versa (Hatemi-Ja & SalahUddin, 2012). The are adverse impacts of load shedding in south African industries (Goldberg, 2015). As the country's economic growth improves, consumption of electricity also increases (Chen, Kuo, & Chen, 2007). There is negative relationship between economic growth and electricity load shedding. The higher the load shedding the lower the growth rate (Bose, Shukla, Srivastava, & Yaron, 2006).

The Electricity Sector of Pakistan

According to National Transmission & Dispatch Company (NTDC), in 1947, after independence, Pakistan had the production capacity of just 60MW for coping with a demand of 31.5 million populations (Company, 2014). The

generation capacity increased to 119MW till 1959. WAPDA was established in 1958 to start and streamline various projects of power generation. By the end of 1970s, the production capacity increased up to 3000 MW. In 1980s, domestic sources of power generation were able to fulfill 86% of the total demand and only 14% was fulfilled through imports. In 1990/91 the situation became worse, as the rate of increase in demand reached to 9-10% and gap between production and demand reached to 7,000 MW. This gap swelled up to 47% till 2000. According to Khan and Ashraf (2015), energy crisis due to deficiency of electricity started increasing in 2007. Electricity deficit is increasing continuously due to the reason of increasing demand in the country (G. Valasai et al., 2017).

Energy Mix of the Pakistan

Electricity sector of Pakistan is comprised of both Public and private sectors. Energy mix of the country is composed of Hydro, Thermal (gas/ steam/ furnace oil) and Nuclear Energy (Survery, 2009-10). Energy Sources i.e. water, oil, gas and nuclear sources of electricity production contribute almost 75% of Pakistan's total electricity produced (Sahir & Qureshi, 2007). Monetary impact of disruption in power

supply creates difficulty for domestic consumers (Praktiknjo, Hähnel, & Erdmann, 2011). Crisis of energy in Pakistan has worsen due to selection of in-efficient energy mix, lack of will by the government, and absence of proper planning and corrective measures (Ioannis, 2013). If the load shedding continued with the same pace then crisis will result in initiation of developmental crunch (Adenikinju, 2003). Renewable energy has earned enough shares in total energy sources of Pakistan. Consequently, numerous renewable energy projects have been introduced and in progress now a days to overcome the demand and eliminate demand and supply gap in the county (Kamran, 2018).

Cost of Electricity Outages

Cost of electricity outages is the calculated cost of sacrificed amount that has been lost due to load shedding and can be divided in to two types. First the direct cost of electricity outages, which is directly lost in the course of production. And second is the indirect cost which is incurred due to alternative arrangements (Munasinghe & Gellerson, 1979). The unplanned load shedding cost is 75% higher than planned load shedding in high incidences(Pasha, Ghaus, & Malik, 1989). According to

Pasha & Saleem (2013), economy was severely damaged by the electricity shortage in year 2009.

Direct Cost of Outages

Electricity outages have direct financial as well as non-financial cost. To estimate the direct cost, its components should be considered. (e.g., Reichla, Schmidhalera, & Schneider, 2013). Components of direct cost of electricity outages are Spoilage cost and Net idle factor cost (Munasinghe & Gellerson, 1979). Continuous flow of electricity play vital role efficient performance of industries i.e. higher production with least defects (G. D. Valasai, et al., 2017).

Indirect cost of Electricity outages

There are indirect and ongoing costs that researchers (e.g., Reichla, et al., 2013) believe have association with power outages. Indirect costs have also been classified into sub-classes e.g. additional shifts costs, overtime production costs etc. Components of indirect cost of electricity outages are overtime production cost and additional shifts cost (Munasinghe & Gellerson, 1979). Investors are going for purchase of generators, voltage increasing equipment, pumps etc (Klytchnikova, 2006). Financial costs from outages may also result from defects caused in

electrical appliances, which may need to be repaired or replaced (Ketelhodt & Wöck, 2008). Continuous supply of electricity is prerequisite for any industrial setup for production of goods, services and distribution (Haanaes et al., 2011).

Methodology

Research Methodology

This is empirical study and has been conducted to find out potential and relevant factors of the energy crisis in the target sample.

Data Collection

Both Primary and secondary data have been collected with the help of personally administered questionnaire as done by Munasinghe & Gellerson (1979). Secondary data has also been used for selection of industries as sample from chamber of commerce.

Population and Sample

In this study population is industries of Khyber Pakhtunkhwa Pakistan. Multistage sampling has been used. Multistage sampling means dividing the whole population into different clusters or groups and then a group or cluster is selected for the study. Industrial estate Jamrud Road Peshawar have been selected as cluster representing all the industries of KP

composed of 374 operational units because of the reason that this cluster is the biggest of all the industrial estates and consist of all the types of industries that can better represent industries of KP.

Methodology and quantifying energy loadshedding cost

First part of the load shedding cost is composed of direct costs (Munasinghe & Gellerson, 1979). Direct cost is primarily composed of the spoilage cost incurred due to load shedding and net value of lost production, hitherto denoted to as 'Idle Factor Cost'. Remaining is composed of adjustment costs. Total load shedding cost is comprised of direct cost (DC) and indirect cost (IC) (Munasinghe & Gellerson, 1979). Which are further divided into the following pattern: Direct cost = spoilage cost (SPC) + Net Idle factor cost (NIFC) Indirect cost = Overtime Production cost (OPC) + Additional shift cost (ASC)

Direct cost calculation and explanation

Spoilage cost

Spoilage cost shows the amount of raw material as well as other input wasted at the result of electricity shortage as well as the value added at the result of process that is wasted. Also the extent of

spoilage could be a function, not only of load shedding is anticipated or not. the duration but also on whether the

For a particular we define the following:

n_i^o = no of time of happening of planned load shedding of duration d_1 in the year.

n_i^1 = no of time of happening of unplanned load shedding of duration d_1 in the year.

$S^o(d_i)$ = spoilage cost in rupees at result of planned load shedding of duration d_1 .

$S^1(d_i)$ = spoilage cost in rupees at result of unplanned load shedding of duration d_1

With $S^o(d_i) > 0$, $S^1(d_i) > 0$, $S^1(d_i) > S^o(d_i)$.

The total spoilage cost, SPC, then is given by

$$SPC = \sum_{t=1}^m S^o(d_i) n_i^o + \sum_{t=1}^m S^1(d_i) n_i^1 \quad (1)$$

Idle factor cost

The cost of those units lost in this process is denoted as idle factor cost because during this period both the labor and capital are not working.

For a certain organization we describe the following further variables:

$o_1(d_i)$ = percentage of output lost at result of planned load shedding of duration d_1 .

$l_1(d_i)$ = percentage of output at result of unplanned load shedding of duration d_1 .

$Y^o(d_i)$ = restart period following planned load shedding of duration d_1 .

$Y^1(d_i)$ = restart period following unplanned load shedding of duration d_1 .

$o_2(d_i)$ = percentage of output lost during restart period following planned load shedding of duration d_1 .

$l_2(d_i)$ = percentage of output lost during restart period following unplanned load shedding of duration d_1 .

V = represents the Value added by the company

h = Number of hours worked by the company.

The total equivalent number of hours of production lost, LSH is mentioned as under,

$$LSH = \sum_{i=1}^m \{ o_1(d_i)(d_i) + o_1(d_i) Y^o(d_i) \} n_i^o + \sum_{i=1}^m \{ l_1(d_i)(d_i) + l_2(d_i) Y^1(d_i) \} n_i^1 \quad (2)$$

And the idle factor cost by

$$IFC = LSH \cdot V \quad (3)$$

Though, in the presence of excess capacity during the period not affected by load shedding, firms may recover a certain proportion, λ of the lost output. In order to determine λ we specify the following:

T = Target output of the company

Q = actual output of the company

= amount of deviation between the actual output and planned output at the result of power load shedding.

\bar{t} = normal working hours of the company per year.

MQL is denoting maximum output loss due to power interruption is given by

$$MQL = \frac{LSH}{\bar{t}} T \quad (4)$$

Where LSH is obtained from equation 2

The corresponding actual output loss, AQL is

$$AQL = (T-Q) \quad (5)$$

Therefore the extent of output recovered, λ is given by

$$\lambda = 1 - \frac{AQL}{LSH} \left\{ 1 - \frac{Q}{T} \right\} \quad (6)$$

It may be noted that in the special cases, first where $Q = 0$, $\lambda = 1$ and second when $Q = T$, $\lambda = 1$.

Given some recovery of output, the net idle factor cost, NIFC is defined as:

$$NIFC = (1 - \lambda) IFC \quad (7)$$

And the total basic direct cost, DC as:

$$DC = SPC + NIFC. \quad (8)$$

Adjustment costs

Following portion develops the methodology for quantifying these adjustment costs. At this stage, we define the following:

λ_1 = percentage of output recovered by more intensive utilization of existing capacity.

λ_2 = percentage of output recovered by working overtime

λ_3 = percentage of output recovered by additional shift.

With $\lambda_1 + \lambda_2 + \lambda_3 = 1$

Indirect Cost of Load Shedding

Overtime Costs

The period of overtime, h_o , is given by,

$$h_o = \lambda \frac{2\lambda LSH}{\bar{t}} \quad (9)$$

With LSH from Equation (2) and λ from Equation (6), It is expected at this stage that labor productivity is same during overtime comparatively to normal production hours, and we define the following:

W = wage amount of the company

Θ = overtime wage premium, $\Theta > 0$

The Overtime Premium Cost (OPC), is given by

$$OPC = W (1 + \Theta_1) h_o \quad (10)$$

Additional shift cost

For calculating additional shift costs, similar methodology can be followed. The number of additional shifts, a_3 is obtained as

$$a_3 = \lambda_3 \lambda \frac{LSH}{h} \quad (11)$$

Where h^* is the typical shift duration.

The additional shift cost, ASC, is given by

$$ASC = W (1 + \Theta_2) h^* a_3 \quad (12)$$

Where Θ_2 is the magnitude of the shift differential. The total indirect costs, IDC, are then derived as

$$IDC = OPC + ASC \quad (13)$$

This leads to the total cost, OC (outage Cost or load shedding cost), of power load shedding as

$$OC = DC + IDC \quad (14)$$

For a considerable section of companies' economic costs calculation due to load shedding, the above methodology is sufficient.

Analysis

Direct Cost (DC)

Direct cost is the cost incurred during production process and includes cost of raw material, labour etc. but does not include taxes and depreciation etc. however includes spoilage Cost (SPC) and Net Idle Factor Cost (NIFC). Direct cost is a component of Total Cost of

Outages. Direct cost incurred by Pharmaceutical Industry is comparatively larger because of high cost of output. The input material used by Pharmaceutical industry is mostly imported is delicate to handle with more care. The minimal amount, if wasted, counts high from the cost point of view and bears comparatively heavy loss.

There are currently 60 units fully operational in Hayatabad Industrial Estate with highest cost. Loss of industries like Plastic, Printing is also of more severe impact. Industrial unit is adversely affected due to either failure in meeting market demand or because of lower quality of product resulting from power supply disruption. It is not only the financial loss alone but equally important the corporate manage of each.

Table 02: Direct Cost of Electricity Outages

| # | Industry | Direct Cost (Rs) |
|--------------|--------------------------|------------------|
| 1 | Pharmaceuticals | 68.16M |
| 2 | Plastic | 66.63M |
| 3 | Printing & Packages | 65.51M |
| 4 | Engineering | 44.53M |
| 5 | Food | 36.82M |
| 6 | Marble | 16.40M |
| 7 | Match | 12.59M |
| 8 | Chemical | 12.06M |
| 9 | AdhesiveTape | 5.52M |
| 10 | Electronic goods | 4.41M |
| 11 | Pet Bottle Manufacturing | 3.31M |
| 12 | Soap | 8.75M |
| 13 | Steel | 7.89M |
| 14 | AluminumFlush & PVC Door | 5.79M |
| 15 | Beverages & Juices | 2.66M |
| 16 | Polypropylene Woven Bags | 4.87M |
| 17 | Fibre Glass | 4.64M |
| 18 | Ceramics Tables Ware | 4.55M |
| 19 | Vegetable Ghee Mills | 3.31M |
| 20 | Dall Mills | 2.15M |
| 21 | Flour Mill | 2.10M |
| 22 | Paper Mill | 2.32M |
| 23 | Others | 13.34M |
| Total | | 398.31M |

Indirect Cost (IDC)

Indirect cost is in fact a cost paid by intensive utilization of productive capacity which includes services of the work force also. To recover the lost output, they run their production process in addition to their normal business

hours and have to pay extra wages as an incentive. When energy supply is disrupted the total productive capacity is not fully utilized and factory unit has to employ extra hours to meet the market demand.

Table 3: Indirect Cost of Electricity Outages

| # | Industry | Intensive Utilization Cost(Rs) | Overtime Premium cost (Rs) | Additional shifts cost (Rs) | Indirect Cost (Rs) |
|--------------|---------------------------|--------------------------------|----------------------------|-----------------------------|--------------------|
| 1 | Pharmaceuticals | 4.56M | 5.85M | 6.72M | 17.13M |
| 2 | Plastic | 4.36M | 6.59M | 7.46M | 18.40M |
| 3 | Printing & Packages | 4.36M | 9.34M | 10.58M | 24.27M |
| 4 | Engineering | 2.86M | 5.31M | 6.09M | 14.26M |
| 5 | Food | 2.51M | 5.53M | 6.24M | 14.28M |
| 6 | Marble | 2.05M | 4.91M | 5.64M | 12.60M |
| 7 | Match | 1.30M | 3.14M | 3.45M | 7.89M |
| 8 | Chemical | 0.77M | 2.20M | 2.54M | 5.52M |
| 9 | Adhesive Tape | 0.39M | 2.59M | 2.92M | 5.90M |
| 10 | Electronic goods | 0.31M | 2.07M | 2.34M | 4.72M |
| 11 | Pet Bottle Manufacturing | 0.23M | 1.55M | 1.75M | 3.54M |
| 12 | Soap | 0.60M | 2.61M | 2.94M | 6.15M |
| 13 | Steel | 0.58M | 1.09M | 1.25M | 2.92M |
| 14 | Aluminum Flush & PVC Door | 0.05M | 0.07M | 0.09M | 0.20M |
| 15 | Beverages & Juices | 0.38M | 0.43M | 0.49M | 1.30M |
| 16 | Polypropylene Woven Bags | 0.24M | 0.41M | 0.49M | 1.14M |
| 17 | Fibre Glass | 0.38M | 0.69M | 0.74M | 1.81M |
| 18 | Ceramics Tables Ware | 0.24M | 0.64M | 0.75M | 1.63M |
| 19 | Vegetable Ghee Mills | 0.19M | 0.55M | 0.62M | 1.36M |
| 20 | Dall Mills | 0.18M | 0.78M | 0.95M | 1.90M |
| 21 | Flour Mill | 0.11M | 0.48M | 0.59M | 1.18M |
| 22 | Paper Mill | 0.14M | 0.88M | 0.90M | 1.93M |
| 23 | Others | 0.98M | 4.42M | 4.96M | 10.36M |
| Total | | 27.77M | 62.13M | 70.49M | 160.39M |

Total Cost of Electricity Outages (TC)

Although, all industries have taken their possible remedial actions to reduce the loss of electricity outages to the extent

possible, but still total cost of electricity outages is Rs. 559952713. This is a tremendous loss to the economy and GDP as well.

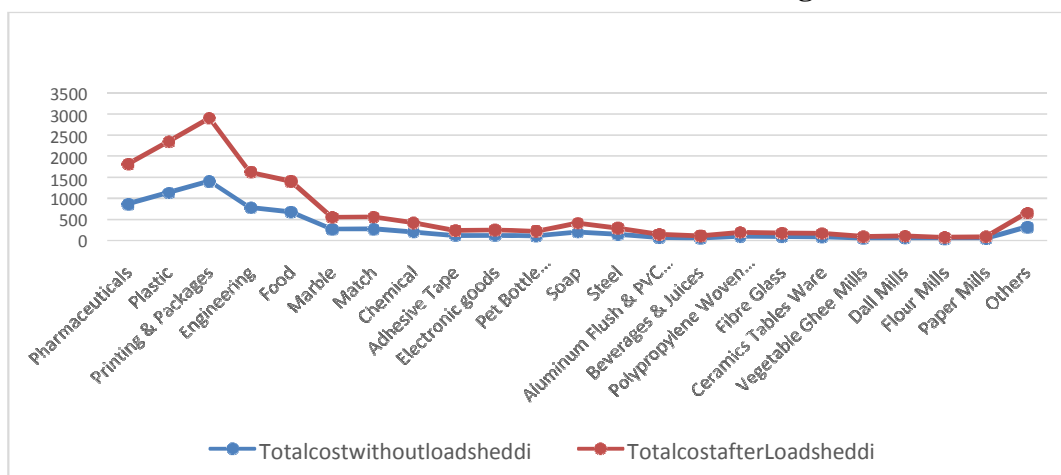
Table 4: Total Cost of Electricity Outages

| # | Industry | Direct Cost (Rs) | Indirect Cost (Rs) | Total Cost (Rs) |
|--------------|---------------------------|------------------|--------------------|-----------------|
| 1 | Pharmaceuticals | 68.16M | 17.13M | 85.28M |
| 2 | Plastic | 66.63M | 18.40M | 85.03M |
| 3 | Printing & Packages | 65.51M | 24.27M | 89.78M |
| 4 | Engineering | 44.53M | 14.26M | 58.79M |
| 5 | Food | 36.82M | 14.28M | 51.10M |
| 6 | Marble | 16.40M | 12.60M | 29.00M |
| 7 | Match | 12.59M | 7.89M | 20.48M |
| 8 | Chemical | 12.06M | 5.52M | 17.58M |
| 9 | Adhesive Tape | 5.52M | 5.90M | 11.41M |
| 10 | Electronic goods | 4.41M | 4.72M | 9.13M |
| 11 | Pet Bottle Manufacturing | 3.31M | 3.54M | 6.85M |
| 12 | Soap | 8.75M | 6.15M | 14.91M |
| 13 | Steel | 7.89M | 2.92M | 10.81M |
| 14 | Aluminum Flush & PVC Door | 5.79M | 1.45M | 7.24M |
| 15 | Beverages & Juices | 2.66M | 1.30M | 3.96M |
| 16 | Polypropylene Woven Bags | 4.87M | 1.14M | 6.02M |
| 17 | Fibre Glass | 4.64M | 1.81M | 6.45M |
| 18 | Ceramics Tables Ware | 4.55M | 1.63M | 6.18M |
| 19 | Vegetable Ghee Mills | 3.31M | 1.36M | 4.67M |
| 20 | Dall Mills | 2.15M | 1.90M | 4.06M |
| 21 | Flour Mills | 2.10M | 1.18M | 3.28M |
| 22 | Paper Mills | 2.32M | 1.93M | 4.25M |
| 23 | Others | 13.34M | 10.36M | 23.70M |
| Total | | 398.31M | 161.64M | 559.95M |

Table 5: Comparison of Total Cost with and without load shedding (Rs)

| # | Industry | Without load shedding | Cost (SPC) | Cost (NIFC) | Cost (IUC) | Cost (OPC) | Cost (ASC) | (TC) Incurred | After Load shedding | Due to Load shedding |
|--------------|---------------------------|-----------------------|----------------|---------------|---------------|---------------|---------------|----------------|---------------------|----------------------|
| 1 | Pharmaceuticals | 862.29M | 61.78M | 6.38M | 4.56M | 5.85M | 6.72M | 85.28M | 947.58M | 9.89% |
| 2 | Plastic | 1129.72M | 60.65M | 5.98M | 4.36M | 6.59M | 7.46M | 85.03M | 1214.75M | 7.53% |
| 3 | Printing & Packages | 1406.54M | 59.81M | 5.70M | 4.36M | 9.34M | 10.58M | 89.78M | 1496.32M | 6.38% |
| 4 | Engineering | 781.05M | 40.25M | 4.28M | 2.86M | 5.31M | 6.09M | 58.79M | 839.84M | 7.53% |
| 5 | Food | 678.88M | 34.07M | 2.75M | 2.51M | 5.53M | 6.24M | 51.10M | 729.98M | 7.53% |
| 6 | Marble | 265.48M | 14.23M | 2.17M | 2.05M | 2.17M | 5.64M | 26.26M | 291.74M | 9.89% |
| 7 | Match | 272.07M | 11.23M | 1.35M | 1.30M | 3.14M | 3.45M | 20.48M | 292.55M | 7.53% |
| 8 | Chemical | 202.17M | 11.23M | 0.83M | 0.77M | 2.20M | 2.54M | 17.58M | 219.75M | 8.70% |
| 9 | Adhesive Tape | 115.40M | 5.19M | 0.33M | 0.39M | 2.59M | 2.92M | 11.41M | 126.81M | 9.9% |
| 10 | Electronic goods | 121.31M | 4.15M | 0.26M | 0.31M | 2.07M | 2.34M | 9.13M | 130.44M | 7.53% |
| 11 | Pet Bottle Manufacturing | 107.28M | 3.11M | 0.20M | 0.23M | 1.55M | 1.75M | 6.85M | 114.13M | 6.39% |
| 12 | Soap | 198.03M | 8.24M | 0.52M | 0.60M | 2.61M | 2.94M | 14.91M | 212.93M | 7.53% |
| 13 | Steel | 143.60M | 7.21M | 0.68M | 0.58M | 1.09M | 1.25M | 10.81M | 154.41M | 7.53% |
| 14 | Aluminum Flush & PVC Door | 70.78M | 5.24M | 0.55M | 0.05M | 0.54M | 0.62M | 7.00M | 77.79M | 9.89% |
| 15 | Beverages & Juices | 52.65M | 1.97M | 0.70M | 0.38M | 0.43M | 0.49M | 3.96M | 56.61M | 7.52% |
| 16 | Polypropylene Woven Bags | 94.29M | 4.02M | 0.85M | 0.24M | 0.41M | 0.49M | 6.02M | 100.31M | 6.38% |
| 17 | Fibre Glass | 85.73M | 4.21M | 0.43M | 0.38M | 0.69M | 0.74M | 6.45M | 92.18M | 7.52% |
| 18 | Ceramics Tables Ware | 82.06M | 4.12M | 0.43M | 0.24M | 0.64M | 0.75M | 6.18M | 88.24M | 7.53% |
| 19 | Vegetable Ghee Mills | 47.22M | 3.09M | 0.22M | 0.19M | 0.55M | 0.62M | 4.67M | 51.89M | 9.9% |
| 20 | Dall Mills | 53.89M | 2.06M | 0.09M | 0.18M | 0.78M | 0.95M | 4.06M | 57.95M | 7.53% |
| 21 | Flour Mills | 37.74M | 1.97M | 0.14M | 0.11M | 0.48M | 0.59M | 3.28M | 41.02M | 8.69% |
| 22 | Paper Mills | 42.96M | 2.15M | 0.17M | 0.14M | 0.88M | 0.90M | 4.25M | 47.21M | 9.9% |
| 23 | Others | 314.90M | 12.36M | 0.99M | 0.98M | 4.42M | 4.96M | 23.70M | 338.61M | 7.53% |
| Total | | 7166.06M | 362.33M | 35.99M | 27.77M | 59.86M | 71.03M | 556.97M | 7723.04M | 7.96% |

Chart 1 Total cost with and without outages



Conclusions and Recommendations

Conclusions

From comprehensive research encompassed of huge gathered data of

wide number and variety of sectors, which is properly processed, following conclusions have been drawn. Approximately all industries have been

adversely affected by the electricity outages as found by Valasai, et al., 2017. The loss they have incurred is such a huge cost to the industry as well as to the economy, if controlled, can have tremendous contribution to the industries of Pakistan. From the establishment of Hayatabad Industrial Estate, 492 Units have been established, of which only 374 are fully operational yet. All the operational units are facing the trouble of load shedding, consequently making huge losses. It has been concluded from the study that population comprised of 374 units under study have huge idle factor cost amounting Rs. 71,869,395 That is 1.28% of total Production cost. It has been inferred from the study that Industries have made significant loss due to spoilage of material amounting Rs. 362,325,600. Total material lost is approximately 6.4% of the total production of the industry which makes a significant portion and a huge loss to the industries as well as to the economy. It has been concluded from detailed analysis that adjustment cost has heavily been incurred amounting Rs. 397,690,706. It is approximately 7.085% of the total production of all the industries; a significant amount of material is lost due to electricity outages. It has been concluded from

detailed examination and evaluation that Overtime Premium Cost (OPC) valuing Rs. 59,860,682 has been incurred which is such a huge extra expense to the industries of Pakistan. It is approximately 1.066% of the total production value. It has been concluded from substantive evidence that Additional Shifts Cost (ASC) valuing Rs. 146,597,973 has been incurred. It is approximately 2.61% of the total production value and is considered one of the major portions of total cost of electricity outages.

Recommendations

Government has to initiate remedial actions and accelerate those which are under process so that to manage the demand supply gap on priority. Following recommendations have been offered:

Upgradation of Existing Capacity

Urgent measure should be taken so that the existing installed capacity be enhanced by upgrading the power production equipments. Immediate measures be taken to minimise silt deposition in all the three dams by silt clearing.

To control stealth

To save energy from wastage illegal connection and stealing be checked

through stern action by the state authorities.

Introduction of Renewable energy

In the mean time solar energy system be encouraged by subsidising the solar systems particularly for industrial installation and generally for power production connected to national grid. This is one of the most economical and environmental friendly remedy as well.

Limitations

This study has been conducted using all the possible resources to reach the best conclusions but still there were some inevitable constraints which can affect the details mentioned in this thesis. Some of them are as under:

1. Data of some years mentioned in the beginning section of this thesis was not available. Due to which it is not mentioned in this report.
2. A lot of energy is wasted in those markets which are not possible to quantify i.e. informal or temporary established markets.

References

Adenikinju, A. (2003). Electric infrastructure failures in Nigeria: A survey-based analysis of the cost and adjustment responses. *Renewable and*

Sustainable Energy Reviews, 31(14), 519-530.

Bose, R. K., Shukla, M., Srivastava, L., & Yaron, G. (2006). Cost of unserved power in Karnataka, India. *Energy Policy*, 34(12), 1434-1447.

Chen, S. T., Kuo, H.-I., & Chen, C.-C. (2007). The relationship between GDP and electricity consumption in 10 Asian countries. *EconPapers*, 35(4), 2611-2621.

Company, N. T. D. (2014). National Transmission & Dispatch Company, from <http://www.ntdc.com.pk/WapdaPowerHistory.php>

Council, W. E. (2016). World Energy Assessment (WEA). UNDP, United Nations Department of Economic and Social Affairs, World Energy Council, . New York.

Energy, B. S. R. o. W. (2019). Energy Outlook. In 68 (Ed.).

Goldberg, A. (2015). The Economic Impact of Load Shedding: The Case of South African Retailers. *University of Pretoria*.

Haanaes, K., Balagopal, B., Arthur, D., Kong, M. T., Velken, I., Kruschwitz, N., & Hopkins, M. S. (2011). First Look: The Second Annual Sustainability & Innovation Survey. *MITS Sloan Management Review*, 52(2), 77-83.

- Hali, S. M., Iqbal, S., Yong, D. W., & Kamran, S. M. (2017). Impact of Energy Sources and the Electricity Crisis on the Economic Growth: Policy Implications for Pakistan. *Journal of Energy Technologies and Policy*, 7(2).
- Hatemi-Ja, A. n., & SalahUddin, G. (2012). Is the Causal Nexus of Energy Utilization and Economic Growth Asymmetric in the US? *Renewable and Sustainable Energy Reviews*, 36(3), 461-469.
- Ioannis, K. (2013). Chaos in power: Pakistan's electricity crisis. *Energy Policy*, 55, 271-285.
- Kamran, M. (2018). Current status and future success of renewable energy in Pakistan. *Renewable and Sustainable Energy Reviews*, 82 part 1, 609-617.
- KetelhodtI, A. V., & Wöck, A. (2008). The Impact of Electricity on the Consumption Behaviour of Small and Medium Enterprises. *Journal of Energy in Southern Africa*, 19(1), 4-12.
- Khan, S., & Ashraf, H. F. (2015). *Analysis of Pakistan's Electric Power Sector*. MS, Blekinge Institute of Technology, Sweden.
- Klytchnikova, I. (2006). Welfare Impact of Improvements in Electricity Service Quality on Households in Azerbaijan. *PhD Thesis*.
- Munasinghe, M., & Gellerson, M. (1979). Economic Criteria for Optimizing Power System Reliability Levels. *Bell Journal of Economics*, 10(1), 353-365.
- Pasha, A. H., Ghaus, A., & Malik, S. (1989). the economic cost of power outages on industrial sector of Pakistan. *Butter worth and Co publishers*.
- Pasha, A. H., & Saleem, W. (2013). The Impact and Cost of Power Load shedding to Domestic Consumers. Lahore: Institute of Public Policy.
- Praktiknjo, A. J., Hähnel, A., & Erdmann, G. (2011). Assessing energy supply security: Outage costs in private households. *Renewable and Sustainable Energy Reviews*, 39(12), 7825-7833.
- Reichla, J., Schmidhalera, M., & Schneider, F. (2013). The value of supply security: The costs of power outages to Austrian households, firms and the public sector. *Elsevier*, 36, 256-261.
- Sahir, M. H., & Qureshi, A. (2007). Specific Concerns of Pakistan in the context of energy security issues. *Science Direct*, 35(4), 2031-2037.
- Survery, P. E. (2009-10). Pakistan Economic Survery In G. o. P. Finance Division (Ed.).
- Valasai, G., Uqaili, M. A., Memon, H. U. R., Samoo, S. R., and, N. H. M., & Harijan, K. (2017). Overcoming electricity crisis in Pakistan: A review of sustainable electricity options

Renewable and Sustainable Energy Reviews, 734-745

Valasai, G. D., Uqailic, M. A., Memond, H.R., Samooe, S. R., Mirjatc, N. H., & Harijan, K. (2017). Overcoming electricity crisis in Pakistan: A review of sustainable electricity options. *Renewable and*

Sustainable Energy Reviews, 72, 734-745.

Yoo, S.-H. (2006). The causal relationship between electricity consumption and economic growth in the ASEAN countries. *Energy policy*, 34(18), 3573-3582.20